

# Public Administration Doctoral Student Organization Review January 2016



**PennState**  
Harrisburg

## A Message from the President

The Public Administration Doctoral Student Organization (PADSO) was formed in January, 2014 to complement our program's mission. We bring students together to share relationships, experiences and knowledge with each other, the School of Public Affairs, the University, and the community. Over the course of two years, PADSO evolved from an idea amongst faculty and students into an organization promoting our program and students locally, nationally and internationally. It is my pleasure to serve PADSO as its inaugural president with the able support of the Executive Board and members as we enjoyed our initial successes and continue to steer the organization forward.

Ultimately, learning drives us. We established an annual series of symposia presented by faculty, students and outside speakers. Our list of presenters includes faculty members **Dr. Bing Ran**, **Dr. Steven Peterson**, **Dr. Jeremy Plant**, and **Dr. Göktuğ Morçöl**; students **Michael Smith**, **Sri Harsha Bokka**, **Glenn McGuigan**, and **Sehee Han**; and visiting scholar **Maxime Clémenceau**. These symposia were so successful that we currently have a waiting list of future speakers eager to share their research.

Through our Distinguished Speaker Series, we hosted such renowned scholars as **Dr. Charles Goodsell**, Professor Emeritus at Virginia Tech, and **Dr. Frances Berry**, Frank Sherwood Professor and Askew Eminent Scholar Chair at Florida State University. These events drew a wide audience from campus, other colleges and universities, the Central Pennsylvania American Society for Public Administration (ASPA) Chapter, alumni, and local public administration practitioners. Also, PADSO joined West Chester University, Cheyney University, Shippensburg University, and the Central Pennsylvania ASPA Chapter to host **Dr. Robert Denhardt** during the inaugural Speaker Series at the Dixon Center in Harrisburg.

PADSO, with the assistance of the School of Public Affairs, also encouraged members to attend conferences and other academic venues in order to promote our program and share our research. Our organization has garnered financial and logistical support from several providers that allow members to participate in prestigious events and to spend time with faculty outside of the classroom.

We are not only attending others' conferences, PADSO is helping to plan the 2016 Northeast Conference on Public Administration hosted by the Penn State Harrisburg School of Public Affairs.

The sharing of knowledge and its practical uses is a hallmark of PADSO, but, as public administration students, so too is community service. We have participated in semiannual community service projects by volunteering at the **St. Francis Assisi Soup Kitchen** in Harrisburg and assisting during **Freshmen Move In Day** at Penn State Harrisburg.

Our hope is this inaugural annual newsletter will help familiarize everyone with the ongoing activities of PADSO's growing membership. We are a group of talented, experienced, engaged and energetic students excited to expand our mark at our university and in the field of public administration!

Scott Weller, President



**PUBLIC ADMINISTRATION DOCTORAL STUDENT ORGANIZATION**

## ORGANIZING WITH ORGSYNC

OrgSync is an online community management system that was implemented in January, 2015 by Student Affairs at Penn State Harrisburg. As a recognized student organization, the Public Administration Doctoral Student Organization uses OrgSync for a variety of purposes, such as coordinating activities; communicating with other campus organizations, Student Affairs, the School of Public Affairs, and our membership; submitting paperwork required by Student Affairs and the University; posting news on the academic, professional, and community activities of PADS0 members; and maintaining an online calendar so members can attend PADS0 and other campus activities. Registering with OrgSync is easy. Simply visit [orgsync.com/login/penn-state-harrisburg](http://orgsync.com/login/penn-state-harrisburg) and login with your PSU account info.

## CURRENT PHD STUDENT ACCOMPLISHMENTS (2010-2016)

### 2016 PUBLICATIONS

**Han, S.** (in press). Social capital and interlocal service collaboration in U.S. counties. *Regional Studies*.

### 2016 MANUSCRIPTS

**Han, S.** (2016). *A brief introduction of multilevel analysis in public administration*. Manuscript in preparation.

**Han, S.** (2016) *Social capital and infant mortality in U.S. counties: An instrumental variables approach*. Manuscript in preparation.

**Han, S. & Park, K. G.** (2016). *Location-sharing services and their effects on network social capital: An instrumental variables approach*. Manuscript in preparation.

**Han, S., Morçöl, G., Hummer, D., & Peterson S. A.** (2016). *The effects of business improvement districts in reducing nuisance crimes: Evidence from Philadelphia*. Manuscript in preparation.

**Lee, J. & Han, S.** (2016). *The impact of extracurricular activities on youth delinquent behaviors*. Manuscript in preparation.

**Morçöl, G. & Han, S.** (2016). *Factors contributing to the National Research Council's assessment of the doctoral programs in Public Affairs*. Manuscript in preparation.

**Ran, B. & Qi, H. T.** (2016). Issues and challenges in public service procurement in China: A collaborative governance perspective. *International Journal of Public Policy*, Manuscript submitted for publication.

**Vasavada, T. B. & Kim, S.** (forthcoming). Corporate Social Responsibility (CSR) and the United Nations (UN) Global Compact Initiative. In S. Hasan (Ed.), *Business Social Responsibility and the Three Sectors in Asia: Conflict, Collaboration, and Cohesion*.

### 2016 CONFERENCE PRESENTATIONS

**Qi, H.T.** (2016, June). *"Big questions" in public administration in the era of collaborative governance*. Presented at the Midwest Public Affairs Conference (MPAC), Columbus, Ohio.

**Qi, H.T.** (2016, May). *From "government" to "governance" in public administration: Differences, concepts and theories*. Presented at the Public Administration Theory Network Conference, San Antonio, Texas.

**DeKorte, D.** (2016, March). *Impacts and effects of legal and business considerations on medical quality*. Presented at the American College of Medical Quality Annual Meeting, Washington, DC.

**Hafer, J. A.** (2016, March). *Power imbalances in collaborative governance networks*. Paper presented at American Society of Public Administration (ASPA) Conference, Seattle, Washington.

**Karagoz, T.** (2016, March). *Hero or traitor? A case study on mysterious Turkish whistleblower*. Presented at the American Society for Public Administration (ASPA) Conference, Seattle Washington.

**Ran, B. & Qi, H.T.** (2016, March). *The entangled twins: Trust and power in collaborative governance*. Presented at the American Society for Public Administration (ASPA) Conference, Seattle, Washington.

**Weller, S.** (2016, March). *Collaborative governance networks: Hybrid pathways to social innovation*. Presented at the American Society for Public Administration (ASPA) Conference, Seattle, Washington.

## 2015 PUBLICATIONS

**Caldwell, J. C., DeKorte, D. P., Doll, R. E., & Vaida, S. J.** (2015). A comparison of blind and laryngoscopic insertion of the EasyTube. *Open Journal of Anesthesiology*, 5(8), 192-195.

**Can, S. H., Hendy, H. M., & Karagoz, T.** (2015). LEOSS-R: Four types of police stressors and negative psychosocial outcomes associated with them. *Policing*, 9(4), 340-351.

**Han, S.** (2015). *Applied statistical analysis using Stata*. Seoul, South Korea: Jisik.

**Han, S.** (2015). Longitudinal association between social capital and self-esteem: A matter of context. *Psychiatry Research*, 226(1), 340-346.

**Han, S.** (2015). Social capital and subjective happiness: Which context matter? *Journal of Happiness Studies*, 16(1), 241-255.

**Karagoz, T., Can, S. H., & Hendy, H. M.** (2015). Models for violence by Turkish police officers toward romantic partners and police partners. *International Journal of Police Science & Management*, 17, 98-103.

**Kellis, D. S. & Ran, B.** (2015). Effective leadership in public sector change management. *Journal of Organizational Change Management*, 28(4), 614 – 626.

**Lee, E. S., Han, S., & Oh, J. E.** (in press). Association between perfluorinated compound concentrations in cord serum and birth weight using multiple regression models. *Reproductive Toxicology*.

**McGuigan, G. S.** (2015). The NIH public access policy and federally funded research: An analysis of problem recognition and agenda setting. *The Journal of Academic Librarianship*, 41(1), 54-60.

**Park, K. G., Han, S., Park, H., & Kang, E.** (2015). Second-level agenda setting effects: The Internet portal sites' visual framing of the 2012 Korean presidential candidate. *Korea Observer*, 46(4), 699-725.

## 2015 MANUSCRIPTS

**Hafer, J. A. & Ran, B.** (2015). *Developing a citizen perspective of public participation: Identity construction as citizen motivation to participate*. Manuscript submitted for publication.

**Hafer, J. A.** (2015). *Public administration's identity crisis and the emerging approach that may alleviate it*. Manuscript submitted for publication.

**Hafer, J. A., Kendzierski, D., & Jakubiak, B. K.** (2015). *Mindfulness of past transgressions: The dissonance-arousing component of induced hypocrisy*. Manuscript in preparation.

**Hafer, J. A.** (2015). *Policy feedback in action: The emergence and development of a collaborative approach to address homelessness*. Manuscript in preparation.

**Weller, S.** (2015). *Criminal entrepreneurship: The logics of illegality*. Manuscript in preparation.

**Ran, B. & Weller, S.** (2015). *Hybrid organizations: A tripartite pattern of inquiry*. Manuscript in preparation

**Ran, B. & Weller, S.** (2015). *Social entrepreneurship: The complexity of paradoxes*. Manuscript in preparation.

## 2015 CONFERENCE PRESENTATIONS

**Hafer, J. A.** (2015, November). *Synthesizing perspectives on motivation to collaborate in collaborative governance networks*. Paper presented at the Northeast Conference on Public Administration (NECoPA), Arlington, Virginia.

**Ran, B., & Qi, H.T.** (2016). *The entangled twins: Trust and power in collaborative governance*. Presented at the Northeast Conference on Public Administration (NECoPA), Arlington, Virginia.

**Weller, S.** (2015, November). *Criminal entrepreneurship organizations: The logics of illegality*. Presented at the Northeast Conference on Public Administration (NECoPA), Arlington, Virginia.

**Yoo, E.** (2015, November). *Analysis of Obama's executive action on immigration: From Kingdon's perspective*. Presented at the Northeast Conference on Public Administration (NECoPA), Arlington, Virginia.

**Qi, H.T.** (2016, September). *Performance-based management in the context of collaborative governance*. Presented at the 8<sup>th</sup> Annual Public Performance Measurement and Reporting Conference, Newark, New Jersey.

**Hafer, J. A. & Ran, B.** (2015, August). *Identity construction as an intangible citizen benefit of public participation*. Paper presented at the Academy of Management (AOM), Vancouver, British Columbia.

**Hafer, J.A.** (2015, June). *Building a positive cycle using a citizen perspective: Identity construction as motivation for public participation*. Paper presented at the Administrative Sciences Association of Canada (ASAC) Conference, Halifax, Nova Scotia.

**Ran, B. & Qi, H.T.** (2015, June). *Public service procurement in China: Issues and challenges*. Presented at the Administrative Sciences Association of Canada (ASAC) Conference, Halifax, Nova Scotia.

**Weller, S.** (2015, June). *The governance of organizations: A tripartite pattern of inquiry*. Presented at the Administrative Sciences Academy of Canada (ASAC) Conference, Halifax, Nova Scotia.

**Caldwell, J., DeKorte, D., & Hosseini, H.** (2015, April). *Managerial solutions to barriers to medical quality*. Presented at the Global Landscapes Conference, Wilkes-Barre, Pennsylvania.

**DeKorte, D.** (2015, April). *Comparison of times for two EasyTube techniques*. Presented at the 10<sup>th</sup> Annual Student Research Day, Middletown, PA.

**DeKorte, D.** (2015, April). *The next generation of medicine: Freshman undergraduate premedical student perceptions of the future of the health care field*. Presented at the 10<sup>th</sup> Annual Student Research Day, Middletown, Pennsylvania.

**Weller, S.** (2015, April). *Hybrid organizations: A tripartite pattern of inquiry*. Presented at the 10<sup>th</sup> Annual Penn State Student Research Day, Middletown, Pennsylvania.

**Kim, S. & Morçöl, G.** (2015, March). Policy issue networks in the State Children's Health Insurance Program (SCHIP) in Illinois: A longitudinal case study." Presented at the American Society for Public Administration (ASPA) Conference, Chicago, Illinois.

**Ran, B. & Weller, S.** (2015, March). *Hybrid governance: The complexity of organizing*. Presented at the American Society for Public Administration (ASPA) Conference, Chicago, Illinois.

## **2014 MANUSCRIPTS**

**Ran, B. & Weller, S.** (2014). *Addressing the definitional problem: A theoretical framework for social entrepreneurship*. Manuscript in preparation.

## **2014 PUBLICATIONS**

**Han, S. & Lee, H. S.** (2014), Social capital and depression: Does household context matter? *Asia Pacific-Journal of Public Health*, 27(2), NP2008-NP2018.

## **2014 CONFERENCE PRESENTATIONS**

**Ran, B., & Qi, H.T.** (2016). *Public service procurement in China: issues and challenges*. Presented at the Northeast Conference on Public Administration (NECoPA), Portsmouth, New Hampshire.

**Ran, B. & Weller, S.** (2014, November). *Governance in hybrid institutions: Three approaches to organizing*. Presented at the Northeast Conference on Public Administration (NECoPA), Portsmouth, New Hampshire.

**Ran, B. & Weller, S.** (2014, June). *The paradoxes of social entrepreneurship*. Presented at the Administrative Sciences Association of Canada (ASAC) Conference, Muskoka, Ontario, Canada.

**Kim, S. & Morçöl, G.** (2014, April). A longitudinal case study of the State Children's Health Insurance Program in Illinois. Presented at the Midwest Political Science Association (MPSA), Chicago, Illinois.

**Weller, S.** (2014, April). *The paradoxes of social entrepreneurship*. Presented at the 9<sup>th</sup> Annual Penn State Student Research Day, Harrisburg, Pennsylvania.

**Kim, S. & Morçöl, G.** (2014, March). A longitudinal case study of the State Children's Health Insurance Program in Illinois. Presented at the American Society for Public Administration (ASPA) Conference, Washington, D.C.

**Ran, B. & Weller, S.** (2014, March). *Social entrepreneurship: The complexity of cross-sector governance*. Presented at the American Society for Public Administration (ASPA) Conference, Washington, D.C.

**Karagoz, T.** (2014, February). *Examining stressors and correlating factors in the Istanbul Police Department personnel*. Presented at the Academy of Criminal Justice Sciences, Philadelphia, Pennsylvania.

**Kang, Y., Lee, S., Xin, J. & Yoo, E.** (2014). *The Study on conflict resolution related to the victims of the environmental pollution in the health-damaged district*. Presented at the Korea Institute for Conflict Resolution, Seoul.

## 2013 PUBLICATIONS

**Han, S.** (2013) Compositional and contextual associations of social capital and self-rated health in Seoul, South Korea: A multilevel analysis of longitudinal evidence. *Social Science & Medicine*, 80, 113-120.

**Han, S. & Lee, H. S.** (2013). Individual, household and administrative area levels of social capital and their associations with mental health: A multilevel analysis of cross-sectional evidence. *International Journal of Social Psychiatry*, 59(7), 716-723.

**Han, S., Kim, H., Lee, E. S., & Lee, H. S.** (2013). The contextual and compositional effects of social capital on subjective happiness: a multilevel analysis from Seoul, South Korea. *Journal of Happiness Studies*, 14(4), 1183-1200.

**Kellis, D. S. & Ran, B.** (2013). Modern leadership principles for public administration: Time to move forward. *Journal of Public Affairs*. 13(1), 130-141.

**McGuigan, G. S.** (2013). *Prometheus: Hateful metrics and the bitterest pill of scholarly publishing*. *Critical Studies in Innovation*, 31(3), 249-256, 2013. (Invited)

**Morçöl, G., Vasavada, T. B., & Kim S.** (2013). Business Improvement Districts in urban governance: A longitudinal case study." *Administration & Society* (published online before print January 31, 2013, doi: 10.1177/0095399712473985)

**Park, K. G., Han, S., & Kaid, L. L.** (2013). Does social networking site usage mediate the association between smartphone usage and social capital? *New Media & Society*, 15(7), 1077-1093.

## 2013 CONFERENCE PRESENTATIONS

**Karagoz, T.** (2013, April). *An international discussion of police deviance and corruption: South Korea, Turkey, and the United States*. Presented at the Pennsylvania Association of Criminal Justice Educators Annual Meeting, Schuylkill Haven, Pennsylvania.

**Karagoz, T.** (2013, April). *Applying self-control theory to Mafia crimes in Turkey*. Presented at the Pennsylvania Association of Criminal Justice Educators Annual Meeting, Schuylkill Haven, Pennsylvania.

## 2012 PUBLICATIONS

**Han, S. & Lee, H. S.** (2012). Factors associated with suicidal ideation: The role of context. *Journal of Public Health*, 35(2), 228-236.

**Han, S., Kim, H., & Lee, H. S.** (2012). A multilevel analysis of social capital and self-reported health: Evidence from Seoul, South Korea. *International Journal for Equity in Health*, doi: 10.1186/1475-9276-11-3.

**Kellis, D. S. & Ran, B.** (2012). Modern leadership principles for public administration: Time to move forward (abridged version). *PUBLIC: ESADE's Institute of Public Governance & Management (IGDP) E-Bulletin*, 25.

**McGuigan, G.S.** (2012). Addressing change in academic libraries: A review of classical organizational theory and implications for academic libraries. *Library Philosophy and Practice, Paper 775*(July, 2012).

## 2011 PUBLICATIONS

**Crawford, G. A. & McGuigan, G. S.** (2011). An exploratory quantitative analysis of academic library services: An examination of performance based metrics." *Library Leadership and Management*, 25(3), 1-19.

**McGuigan, G. S.** (2011). Crisis of professionalism in public services: Addressing challenges to librarianship from a public administration perspective. *Library Review*, 60(7), 560-574. (Article chosen as a "Highly Commended Award Winner" at the Emerald Literati Network Awards for Excellence 2011).

**Vasavada, T. B., & Kim, S.** (2011). Network governance: A case of disaster management. *NITTE Management Review*, 5(1), 70-91.

## 2011 CONFERENCE PRESENTATIONS

**Kellis, D. S. & Ran, B.** (2011). *Modern leadership principles for public administration: Time to move forward*. Presented at the Academy of Management (AOM) Annual Conference, San Antonio, Texas.

**Morçöl, G., Vasavada, T. B. & Kim, S.** (2011, September). Evolution of an urban governance network: The case of Center City, Philadelphia. Presented at the Annual Meeting of the American Political Science Association (APSA), Seattle, Washington.

## 2010 PUBLICATIONS

**McGuigan, G. S.** (Fall, 2010). Performance measurement in academic libraries: A discussion of the use of the balanced scorecard. *Academic BRASS*, 5(2). Published by the ALA BRASS Business Reference in Academic Libraries Committee.

## 2010 CONFERENCE PRESENTATIONS

**Kellis, D. S. & Ran, B.** (2010). *Modern leadership principles for public administration: Time to move forward*. Presented at the British Academy of Management, London. UK.

**McGuigan, G. S.** (2010, October). Presidential libraries and presidential foundations: Enhancing the relationship. Presented at the Southeast Conference on Public Administration (SECoPA), Wilmington, North Carolina.

**Vasavada, T. B. & Kim, S.** (2010, July). Government-nonprofit partnerships and the social capital theory in the context of disaster management. Presented at the 9<sup>th</sup> International Conference of the International Society for Third Sector Research (ISTR), Istanbul, Turkey.

**Morçöl, G., Vasavada, T. B., & Kim, S.** (2010, April). Networks of Business Improvement Districts: A textual and social network analysis approach. Presented at the American Society for Public Administration Annual (ASPA) Conference, San Jose, California.

## WELCOME TO PENN STATE HARRISBURG

The Public Administration doctoral program welcomed **RAVIJ SETH, SHAHINSHAH FAISAL AZIM,** and **DAVID DEKORTE** to Penn State Harrisburg this year.

**Ravij's** background is in engineering. He holds a bachelor's degree in Engineering, and a Master's degree in Engineering and a Master's degree in Mechanical and Production Engineering from the Indian Institute of Technology, Roorkee, India. He also earned a post-graduate diploma in Public Management and Policy from the Indian Institute of Management. Since 1986, Ravij has been part of Indian Railways in its Finance and Accounts Cadre. During his tenure in various civil service positions there, he worked on issues regarding operations, maintenance, construction, research, budgeting and procurement, financing and information technology. He also headed the "Public Private Partnership" Cell of the Ministry of Railways at the Indian Institute of Transport Management. He is pursuing a Ph. D. to study policy development in order to improve India's railways systems.

**Shahinshah** has seventeen years of experience in public administration and policy in his capacity as Civil Services Officer in Government of the Punjab, Pakistan. He served in various departments, notably in the areas of health and education policy, civil service reforms, and organizational change. He also worked as Secretary/Registrar with Ombudsperson in Punjab, Pakistan from 2013-15 during which he launched the Harassment of Women at Workplace Awareness Program in collaboration with nonprofit organizations, the civil service community and citizens of Punjab, a province of 100 million people. Azim earned an MSc in Development Economics and Policy from the University of Manchester UK, and an MBA in Finance from the Institute of Business Administration, University of the Punjab, Pakistan. He intends to pursue policy research and practice in the area of socioeconomic development.

**David** graduated from Penn State in 2000 with degrees in secondary mathematics education and American studies. While teaching high school in suburban Cincinnati and inner-city Covington, KY, he earned his MBA and MEd degrees from Xavier University. He also attended the University of Michigan, earning his Juris Doctor and Master of Science in Information, focusing on information economics, finance law, and federal Indian law, and worked at the University of Houston O'Quinn Law Center. More recently, David earned his Master's in Health Administration from Penn State. David has presented at several national conferences, including a symposium at the Academy of Management, a workshop at the American College of Medical Quality, and poster presentations at the American Society of Anesthesiologists and the American Pain Society. He has been published in the Illinois Law Review on jurisdictional failures in Indian Country, and in the Annals of the New York Academy of Sciences on nanotechnology patent thickets. His current research interests include post-secondary and medical school finance, physician workforce projections, gender equality in the medical field, legal and business ramifications on medical quality, and managerial solutions to barriers in medical quality.

**MICHAEL SMITH** was appointed in February by Governor Tom Wolf as the Executive Deputy Secretary of the Pennsylvania Department of Agriculture. In this role, Michael manages the day-to-day operations of the department, including its more-than \$300 million annual budget and its approximately 560 employees. He also serves as a principal advisor to the Secretary on matters of policy, communications, budgeting and legislative affairs.

**GLENN MCGUIGAN** was named library director at Penn State Harrisburg. Glenn has served with Penn State's University Libraries for more than 15 years. He joined Penn State Harrisburg's library in 2000, after first serving at Penn State Abington. Prior to his appointment as director, he held the positions of business and public administration reference librarian and reference and public services coordinator at Penn State Harrisburg.

**TERRENCE ALLADIN** and **KAREN FINKENBINDER** defended their dissertations and joined the ranks of the PhD program alumni in the spring, 2015.

**SHERRIE BARTELL** was appointed the Program Director for the Master of Public Administration program at Western International University.

**CRISTINA E. CIOCIRLAN** received a U.S. Scholar Fulbright Award to conduct research at Durham University Business School in the United Kingdom. There, she will research environmental behaviors in organizations. Dr. Ciocirlan is an Associate Professor of Management in the Department of Business at Elizabethtown College.

**PAUL HALLACHER**, who was among the second cohort to enter the public administration doctoral program in 1989, retired from a senior staff position in the Office of the Penn State Vice President for Research after 25 years.

**DANA KELLIS** began serving as the Chief Medical Officer for Baptist Health System and the Market CMO for San Antonio for Tenet Health in January. He also co-authored an article with Dr. Ran published in the Journal of Organizational Change Management in the summer, 2015.

**JASON KETTER** holds a position at the University of Queensland, which requires him to regularly travel between Beijing, Shanghai, Hong Kong, Jakarta, Singapore, London and New York City. As an occasional consultant, he recently accepted a short-term project with the Australian Department of Foreign Affairs and Trade (DFAT) in which he will write a five-year strategic plan.

**GEDEON MUDACUMURA** was promoted to Full Professor at Cheyney University. He also has a forthcoming co-authored book, titled *Democratizing Public Governance in Developing Nations: With Special Reference to Africa*.

**DAVID SARCONI** served as the principal investigator on a research project for the Center for Rural Pennsylvania titled "Exploring Health Care Alliances in Rural Pennsylvania." In 2015, he was the principal investigator on another project in which he and two undergraduate research assistants used a mixed-methods design to assess health care access in rural Perry County. David also has done work for the Japanese Ministry of Education, Culture, Sports, Science and Technology (MEXT) in partnership with Dickinson College and Akita International University.



## IN SERVICE TO THE COMMUNITY

PADSO members and faculty have volunteered their time and energy during 2014 and 2015 at the St. Francis Assisi Soup Kitchen in Harrisburg. The soup kitchen is staffed by volunteers who serve more than two hundred meals per day to needy people and families, Monday through Saturday.

PADSO members, under the guidance of soup kitchen manager "Miss Chucky" **Johathan Palmer**, rearranged the storage closet; cleaned the serving, dining and bathroom areas; and generally assisted with preparing for a day's food service.



PADSO members volunteered during **Freshmen Move In Day** at Penn State Harrisburg. The work included heavy lifting, long walks to the dormitories, and welcoming these new students and their parents to the campus community.



**Dr. Frances Berry** speaks during a symposium titled “Stakeholders in the Same Bed with Different Dreams: Using Semantic Network Analysis to Construct Meaning in Risk Policy” hosted by PADSO at the Morrison Gallery of Penn State Harrisburg, Oct. 22, 2015.



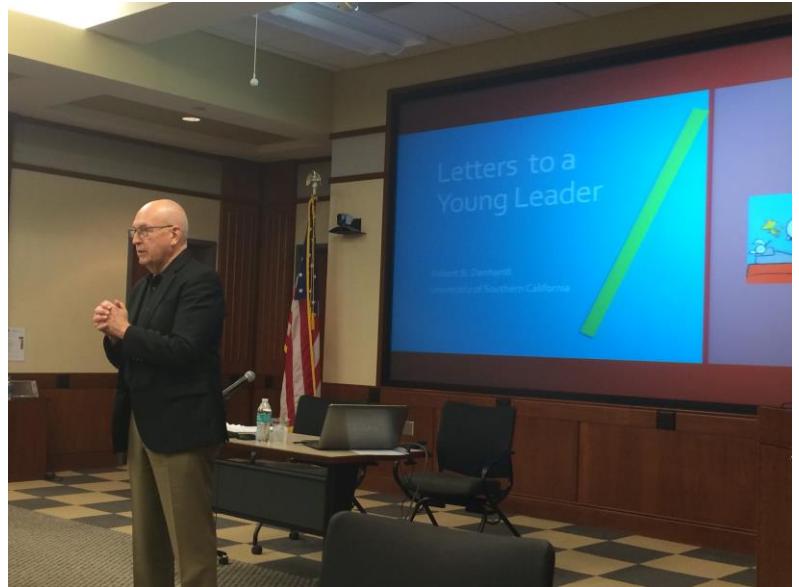
**Dr. Charles Goodsell** reviews a display of his works in the Penn State Harrisburg Library. Dr. Goodsell presented PADSO’s inaugural symposium titled “Bureaucracy and Deadlocked Governance” at the Gallery Lounge of Penn State Harrisburg, October 7, 2014.



## SPEAKER SERIES

PADSO, West Chester University's Pi Alpha Honor Society, Cheyney University, Shippensburg University's Pi Alpha Honor Society, and the Central Pennsylvania Chapter of the American Society for Public Administration were proud cosponsors of the inaugural Speaker Series at the Dixon Center, Harrisburg, November 16, 2015.

**Dr. Robert Denhardt** presented his symposium titled "Praxis in Public Administration".



## PADSO STUDENT & FACULTY SYMPOSIA

### 2015 PRESENTATIONS

**Dr. Jeremy Plant.** (December). "Public professionalism".

**Sehee Han.** (November). "Assumptions of linear regression and Poisson regression models".

**Dr. Alexander Siedschlag.** (May). "HLS (Homeland Security) and public administration: Examples of common ground and ways ahead". (Postponed)

**Dr. Göktuğ Morçöl.** (March). "Complex governance networks".

### 2014 PRESENTATIONS

**Michael Smith.** (November). "An assessment of Pennsylvania's plan to privatize the state lottery's management".

**Maxime Clémenceau.** (April). "How does creative accounting affect the government's financial performance?: The case of the Swiss cantons".

**Dr. Steven Peterson.** (April). "States' AIDS policies and their effects over time".

**Glenn McGuigan.** (March). "The NIH Public Access Policy and federally funded research: An analysis".

**Sri Harsha Bokka.** (March). "How to use systems in public administration".

**Dr. Bing Ran.** (January). "How to conduct research at the PhD stage".

## PADSO EXECUTIVE LEADERSHIP

Scott Weller, President  
Glenn McGuigan, Vice President

Dr. Bing Ran, Advisor

Joseph Hafer, Secretary  
Turgay Karagoz, Treasurer