

School of Public Affairs



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A Message from the President

The Public Administration Doctoral Student Organization (PADSO) was formed in January 2014 to complement our program's mission. We bring students together to share relationships, experiences and knowledge with each other, the School of Public Affairs, the University, and the community. Over the course of four years, PADSO evolved from an idea amongst faculty and students into an organization promoting our program and students locally, nationally, and internationally.

PADSO members' academic accomplishments during the past year are detailed in this newsletter. Several PADSO members accomplished different PhD program milestones over the past year: three students successfully passed their Comprehensive Exams and two students successfully defended their dissertations. In addition, members continued to present their research at academic conferences, with the generous support of the School of Public Affairs and the Student Government Association. This past year members presented at multiple conferences, including the Northeast Conference on Public Administration (NECoPA), the American Society of Public Administration (ASPA), the Penn State Harrisburg Annual Student Symposium, and the Penn State Graduate Exhibition.

As you will see throughout this newsletter PADSO members are making worthwhile contributions to the field of public administration. We all intend to continue this level of involvement throughout our PhD studies and our future in the field.

Joseph Hafer
PADSO President



PUBLICATIONS

Hafer, J. A. (2017). Understanding the emergence and persistence of mandated collaboration: A policy feedback perspective of the United States' model to address homelessness. *The American Review of Public Administration*. First published online: September-12-2017. doi: 10.1177/0275074017729877

Ran, B., **Hafer, J. A.**, Angeles, F., Ott, M., & Trimble, J. (2018). *An Economic Evaluation of the Pennsylvania State Forest System*. The Center for Rural Pennsylvania, <http://www.rural.palegislature.us/>

Ran, B. & **Qi, H.** (2017). Contingencies of power sharing in collaborative governance. *American Review of Public Administration*. First published online: December 5, 2017. DOI: 10.1177/0275074017745355

MANUSCRIPTS IN REVIEW OR IN PREPARATION

Hafer, J. A. & Ran, B. (2018). *The Influence of Citizen Characteristics on Willingness to Pay for State Forest Lands*. Manuscript in preparation.

Hafer, J. A. & Ran, B. (2017). *Power imbalances in collaborative governance networks*. Manuscript under revision.

Hafer, J. A. & Ran, B. (2017). *Synthesizing perspectives on motivation to collaborate in collaborative governance networks*. Manuscript under revision.

Morcol, G. & **Karagoz, T.** (2018). *Accountability of Business Improvement Districts in Urban Governance Networks: An Investigation of State Enabling Laws*. *Urban Affairs Review* (R & R).

Ran, B. & **Qi, H.** (2018). Entangled twins in collaborative governance. *Administration & Society* (R & R).

Ran, B. & **Weller, S.** (2017). Social entrepreneurship: The complexity of paradoxes. Manuscript submitted for publication.

Yoo, E. & Vasavada, T. (2018). *Building trust in collaborative governance*. Manuscript in preparation.

Yoo, E. & Vasavada, T. (2018). *A study of important elements in collaborative governance: Literature review*. Manuscript in preparation.

Yoo, E. (2018) *Chapter 9. Lessons Learned and Best Practices* in Gibbs, J. C. (ed.). *The U.S. Foreign Policing Advising: The case of Vietnam*. Manuscript in preparation.

CONFERENCE PRESENTATIONS

Hafer, J. A. & Ran, B. (2018, March). *The Influence of Citizen Characteristics on Willingness to Pay for State Forest Lands*. Presented at American Society of Public Administration (ASPA) Conference, Denver, Colorado.

Hafer, J. A. & Ran, B. (2017, November). *How Much Would You be Willing to Pay? An Exploratory Study of Valuing State Forests utilizing Contingent Valuation*. Presented at Northeast Conference on Public Administration (NECoPA), Burlington, VA.

Karagoz, T. (2017, November). *Affiliation to Local Government Associations and Conference co-participation as factors of adoption of an IT innovation: A Network Analysis*. Paper presented at the Northeast Conference on Public Administration (NECoPA) Annual Conference, Burlington, VT.

McGuigan, G. S. (presenter) & Morcol, G. (2018, March). "Investigating the Isolation and Insularity of Public Administration as a Field with Ego-Network Analyses" presented at the American Society for Public Administration's (ASPA) 79th Annual Conference., Denver, CO.

Qi, H. & Ran, B., & (2018, March). *Potential Paradoxes in Theorizing Collaborative Governance*. Presented at American Society of Public Administration (ASPA) Conference, Denver, CO.

Qi, H. & Ran, B., & (2017, November). *Theoretical Foundation of Collaborative Governance*. Presented at Northeast Conference on Public Administration (NECoPA), Burlington, VA.

Yoo, E. & Vasavada, T. (2018, April). *A study of important elements in collaborative governance*. Presented at Penn State Harrisburg Annual Student Symposium, Middletown, PA.

Yoo, E. & Vasavada, T. (2018, March). *A study of important elements in collaborative governance*. Poster presented at the Penn State Graduate Exhibition, State College, PA.

Yoo, E. & Vasavada, T. (2018, March). *A study of important elements in collaborative governance*, Presented at American Society of Public Administration (ASPA) Conference, Denver, CO.

Yoo, E. & Vasavada, T. (2017, November). *Meta-analytic study in successful collaborative governance: Based on case studies in S. Korea*. Presented at Northeast Conferences on Public Administration (NECoPA), Burlington, VT.

TEACHING

Hafer, J. A. (2018, Spring). Instructor, Political Science 001: National American Government. Penn State University at Harrisburg.

Karagoz, T. (2017, Summer). Criminal Justice 408: Police Administration. Instructor, World Campus, Pennsylvania State University

Weller, S. (2018, Spring). Instructor, Public Policy 304: Public Policy Analysis. Penn State University at Harrisburg.

Yoo, E. (2018, Spring). Guest lecturer, PADM 503 Research Methods – “Contingency Tables, Chi-Square, and Other Nonparametric tests” and “Measures of Association”. Penn State at Harrisburg.

Yoo, E. (2017, Fall - 2018, Spring). Teaching Assistant, PADM 507 Introduction of Public Policy. Penn State at Harrisburg.

Yoo, E. (2017, Fall - 2018, Spring). Teaching Assistant, PADM 503 Research Methods. Penn State at Harrisburg.

Yoo, E. (2017, December). Certificated “Course in College Teaching Certificate”. Penn State Harrisburg’s Faculty Center.

Yoo, E. (2017, October). Certificated “The Graduate Online Teaching Certificate”. Penn State World Campus

OTHER ACADEMIC ACTIVITIES

Hafer, J. A., Elected Secretary/Treasurer of Northeast Conference on Public Administration (November, 2017)

Hafer, J. A., Elected to Central Pennsylvania Chapter of ASPA Board of Directors (September 2017)

Hafer, J.A. Volunteer. Booth for Penn State University, at 2018 American Society of Public Administration (ASPA) Conference (March, 2018).

McGuigan, G. S. (presenter) & Morcol, G. "Ego-Network Applications in Bibliographic Research" presented at the U.S. Government Accountability Office (GAO), Applied Research and Methods Brown-bag Session, in Washington DC, on March 1, 2018.

Qi. H. Volunteer. Booth for Penn State University, at 2018 American Society of Public Administration (ASPA) Conference (March, 2018).

Weller, S. Academic Reviewer, 2018 Academy of Management Conference, Public & Nonprofit Division and Organization & Management Theory Division

Weller, S. Academic Reviewer, 2018 Administrative Sciences Association of Canada Conference, Organization Theory Division

Yoo. E. Volunteer. Booth for Penn State University, at 2018 American Society of Public Administration (ASPA) Conference (March, 2018).

OTHER CURRENT PADSO MEMBER NEWS

RAVIJ SETH is working with Indian Railways, which is extremely deficient in the infrastructure. Various governments across the world have used the Public-Private Partnership schemes for the development of the infrastructure. Recently, Indian Railways have launched its participative Public-Private Partnership scheme for augmenting the infrastructure. The scheme is based on an extensive adoption of the governance practices. He is working with his dissertation chair Dr. Triparna Vasavada to find out the efficacy of the governance practices in the Public-Private Partnerships schemes of the Indian Railways.

DISSERTATION DEFENSES

TURGAY KARAGOZ, PhD, (May 10, 2018) successfully defended his dissertation entitled “Factors Determining the Adoption of Information Technology Applications by Municipal Governments: A network perspective”

Dissertation committee members:

- Dr. Göktuğ Morçöl, Professor of Public Policy and Administration
- Dr. Bing Ran, Associate Professor of Public Administration
- Dr. Triparna Vasavada, Associate Professor of Public Administration
- Dr. Rhoda Joseph, Associate Professor of Information Systems
- Dr. Salih Hakan Can, Associate Professor, Administration of Justice



Michael Seavers, PhD, (January 31, 2018) successfully defended his dissertation entitled “Citizens’ Perception and Use of Governmental Transparency: Effects on Citizen Trust and Participation in Government.” Dr. Seavers was hooded at the Penn State Commencement Ceremony on May 5, 2018.

Dissertation committee members:

- Dr. Steven A. Peterson, Professor of Public Policy and Political Science
- Dr. Jeremy Plant, Professor of Public Administration
- Dr. Bing Ran, Associate Professor of Public Administration
- Dr. Steven Schappe, Associate Professor of Business Administration

COMPREHENSIVE EXAMINATIONS

Michael Smith, January 11, 2018 (passed)

Shahinshah Faisal Azim, February 9, 2018 (passed)

Ravij Seth, April 11, 2018 (passed)

PHD PROGRAM ALUMNI NEWS

Bob Garraty (Class of 2003)

After over 40 years of work in workforce development, labor-management relations, and public policy, Bob is “mostly retired,” but he still does consulting work through his firm Garraty Workforce Investment. He recently did some workforce development consulting work for the union SEIU Healthcare PA. He has been traveling and working with employers and unions that are interested in using employee involvement to improve productivity. Bob and his wife just got back from a month in the western part of Ireland staying on a sheep farm. In June they are heading for a 2-week cruise to Norway for their 50th Wedding Anniversary.

Dana Kellis (Class of 2013)

Dana moved from San Antonio, Texas, to Tampa, Florida, in June 2017 to work as the Chief Medical Officer for the Hospital Services for the BayCare Health System, a 15-hospital system in West-Central Florida. He cites helping his healthcare system survive and recover from a hurricane last September as his biggest accomplishment last year. He also says: “the education, training, and development I experienced in the PhD program has proven invaluable and helps me help my organization to be better and more successful in some way every day.”

Jeffrey Stone (Class of 2010)

Jeffrey, who was a Senior Instructor of Information Science and Technology at Penn State Schuylkill, took a new position as Assistant Professor of Information Science and Technology at Penn State Lehigh Valley in 2017.

Denise Thompson (Class of 2010)

Denise is an assistant professor at the John Jay College of the City University of New York. She received the inaugural Jeremy Collymore Award for Research in Humanitarian Response and Disaster Risk Management last year. The award was presented during the 10th Caribbean Conference on Comprehensive Disaster Management on December 8th, 2017 at the Melia Nassau Beach Resort, in The Bahamas. She was awarded a US\$5,000 research grant to support her research in the area of strengthening the disaster logistics supply chain the Caribbean. The research will examine the complexity of logistics coordination to deliver relief supplies, the emerging contingencies on many of the islands once a disaster strikes, and pressures on the transportation systems which have continued to overwhelm the regional response systems. The Collymore Award supports

innovative and insightful research for improved emergency response and Disaster Risk Management (DRM) in any of the eighteen (18) Participating States of the Caribbean Disaster Emergency Management Agency (CDEMA). The Award is a tribute to Mr. Jeremy Collymore in recognition of his outstanding and sterling contribution to the CDEMA system and to disaster risk management in the Caribbean region and beyond. The Award was co-sponsored by Profiles Caribbean Inc.

THE 79TH ANNUAL CONFERENCE OF AMERICAN SOCIETY FOR PUBLIC ADMINISTRATION (ASPA)

The 2018 annual ASPA conference was held in Denver for five days from March 9 to 13. The ASPA conference is one of the biggest conferences in the field of public administration. Its mission is to advance excellence in public service. This year's conference theme was *Mission Focused and Service First: Creating Innovative Solutions*.

Four PADSO members – Eunsil, Glenn, Huiting, and Joseph – presented their research at the conference (see details above). The presentation experiences provided valuable opportunities for we doctoral students to develop their research by sharing their ideas with scholars and practitioners and receiving feedback. PADSO members were able to obtain a competitive travel grant from the Penn State Harrisburg Student Government Association (SGA) and travel assistance from the School of Public Affairs.



PADSO members also assisted with operating the Penn State Harrisburg School of Public Affairs exhibitor booth. This afforded members the opportunity to give back to the school by being able to explain their experiences in the doctoral program to potentially interested students, as well as speak to the other programs (both residential and online) that the School of Public Affairs has to offer.

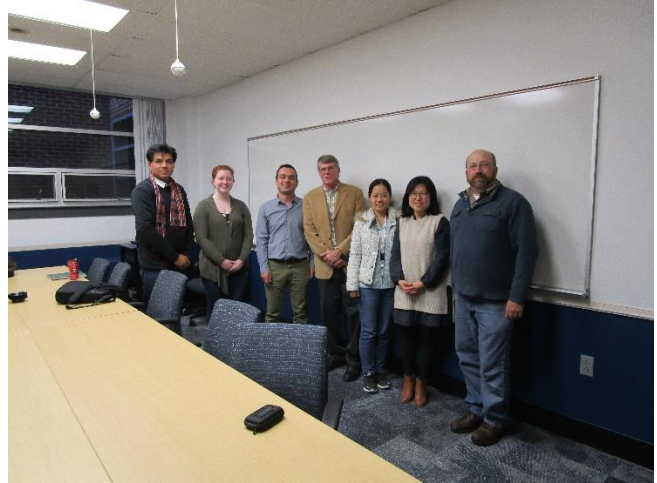
THE 8TH ANNUAL NORTHEAST CONFERENCE ON PUBLIC ADMINISTRATION (NECoPA)

The NECoPA Conference is the annual regional conference of ASPA and is intended to provide educational opportunities for scholars (faculty and students), practitioners (administrators and policymakers), and others interested in public service in a collaborative environment by educating the general public and members of the organization on current issues, research, and practice in public and nonprofit organizations. The 2017 conference was held at the University of Vermont. Five doctoral students including Eunsil Yoo, Huiting, Qi, Turgay Karagoz, Joe, Hafer, Shahinshah Faisal Azim, and one MPA student, Francesca Angeles participated in the conference and presented Conference Papers individually or in collaboration with their faculty members (see section on conference presentations above).



DISTINGUISHED SPEAKER SYMPOSIUM: DR. WILLIAM LEAVITT

Dr. William Leavitt, Associate Professor Emeritus of Public Service, Old Dominion University, was the distinguished speaker for a PADS0 2017 Lunch and Learn event organized by PADS0 and the School of Public Affairs on November 30, 2017 from 12:00 pm to 1:30 pm. He spoke on "Profiles in Public Sector Leadership, Two Diverse Success Stories". The lecture was well-attended and provoked lively discussion. Dr. Leavitt also took the time to meet Public Administration graduate students in a small forum to discuss career opportunities in academia and government. He shared his own career experiences that provided insight to graduate students.

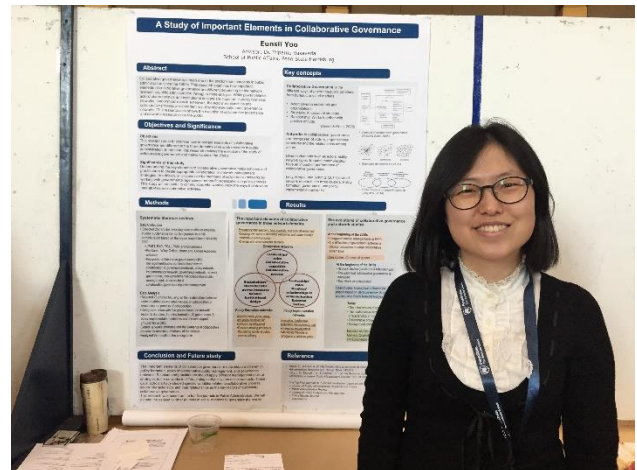


INVOLVEMENT IN CAMPUS AT PENN STATE HARRISBURG

The 33ND Graduate Exhibition and the 13th Annual Student Symposium

The Graduate Exhibition was held in State College during March 23-25, 2018. This event was established in 1986 to celebrate research and creative scholarship at Penn State. Moreover, the 13th Annual Student Symposium was held in April 18-20, 2010 at Penn State Harrisburg. **Eunsil Yoo** participated in both events with her research, *A Study of Important Elements in Collaborative governance*.

Eunsil presented a literature review study that examined how important elements of collaborative governance are different depending on the network research in public administration. She also showed the evolution of collaborative governance and networks research since the 2000s through the research presentations. Unlike the participants of the conferences in the field of public administration, the audiences of the events are from different fields. Therefore, it is good opportunity to learn how to convey my research and knowledge effectively to the public (**Eunsil Yoo**).



Campus Leadership

PADSO members have actively engaged in broader campus activities and represented the School of Public Affairs in the Penn State Harrisburg community. Shahinshah Faisal Azim served as the international voting member on Student Activities Fund (SAF) Committee that allocates funding to different student clubs and organizations working to enhance co-curricular experience within and outside the Campus. He was also elected as president of Graduate and Professional Students Council (GPSC) that provides advocacy and voice to graduate and professional students, and creates a supportive environment for their professional development, mutual interaction, social programming, and other services.



Volunteering

PADSO participates in Community Welfare activities every year. PADSO members volunteer for activities such as soup kitchens, helping new students settle down in their residences at Penn State housing, and spending time with the elderly at the Middletown Home. This year, PADSO participated in Campus move-in day volunteering in the second week of August 2017. During this volunteering effort, Eunsil-Yoo, Huiting Qi, Joe Hafer, and Shahinshah Faisal Azim spent a day in Nittany Village and helped the new local and international students in moving their luggage from the parking lot and getting settled in their residences.



2017-2018 PADS0 EXECUTIVE LEADERSHIP

Joseph Hafer, President

Turgay Karagoz, Vice President

Shahinshah Faisal Azim, Secretary

Eunsil Yoo, Treasurer

Dr. Bing Ran, Advisor

2018-2019 PADS0 EXECUTIVE LEADERSHIP

Shahinshah Faisal Azim, President

Eunsil Yoo, Vice President

Joseph Hafer, Secretary

Huiting Qi, Treasurer

Dr. Göktuğ Morçöl, Advisor