

Public Administration Doctoral Student Organization Newsletter

April 2017



PennState
Harrisburg

A Message from the President

The Public Administration Doctoral Student Organization (PADSO) was formed in January 2014 to complement our program's mission. We bring students together to share relationships, experiences and knowledge with each other, the School of Public Affairs, the University, and the community. Over the course of three years, PADSO evolved from an idea amongst faculty and students into an organization promoting our program and students locally, nationally, and internationally.

Over the past year PADSO members were heavily involved in the planning and implementation of the 7th annual Northeast Conference on Public Administration (NECoPA), which was hosted by the School of Public Affairs and chaired by PADSO faculty leadership, Dr. Bing Ran. The conference would not have been a success without the efforts of PADSO members.

PADSO members continue to present their research at academic conferences, with the generous support of the School of Public Affairs and the Student Activity Fee Fund. This past year members were very active and presented at numerous conferences, including NECoPA, the American Society of Public Administration (ASPA), the Midwest Conference of Public Affairs, the Annual International Conference for Public Administration (hosted this year in Beijing, China), the Penn State Harrisburg Annual Student Symposium, and the Penn State Graduate Exhibition. These opportunities are valuable experiences for members to present their research as well as network with others in the public administration field. It also demonstrates to the academic community that the students of the School of Public Affairs at Penn State Harrisburg are active in and serious about academic research. These conference presentations and other accomplishments of PADSO members are detailed in this newsletter.

Many PADSO members have also accomplished different PhD program milestones over the past year. During the spring of 2017 two students have undertaken their Candidacy Exam and four students have successfully passed their Comprehensive Exam. In addition, three students successfully defended their dissertations in 2016.

As you will see throughout this newsletter PADSO members are making worthwhile contributions to the field of public administration. We all intend to continue this level of involvement throughout our PhD studies and our future in the field.

Joseph Hafer, President



PUBLIC ADMINISTRATION DOCTORAL STUDENT ORGANIZATION

Previous PADS0 President Scott Weller was pivotal throughout the 2016-2017 school year in assisting with the establishment of the MPA Club. Given his experience with establishing PADS0, he was able to guide MPA students in successfully establishing their own student group at Penn State Harrisburg. PADS0 and the MPA Club have worked closely together during the past year and plan on collaborating on events and community service projects.

CURRENT PHD STUDENT ACCOMPLISHMENTS (APRIL 2016 – APRIL 2017)

PUBLICATIONS

Hafer, J. A. & Ran, B. (2016). Developing a citizen perspective of public participation: Identity construction as citizen motivation to participate. *Administrative Theory & Praxis*, 38(3), 206-222. DOI: 10.1080/10841806.2016.1202080

Hafer, J. A. (2016). Public administration's identity crisis and the emerging approach that may alleviate it. *Hatfield Graduate Journal of Public Affairs*, 1(1), Article 6. 10.15760/hgpa.2016-1.6

McGuigan, G. S. (Winter, 2016). The transformation of the U.S. government publishing office: A strategic analysis from an intergovernmental perspective. *Library Philosophy and Practice (e-journal)*. Paper 1466. Available online: <http://digitalcommons.unl.edu/libphilprac/1466>

Ran, B. & Qi, H. (2016). Issues and challenges of public service procurement in China: A collaborative governance perspective. *International Journal of Public Policy*. 12(5), 339-358.

MANUSCRIPTS

Hafer, J. A. (2016). *Understanding the emergence and persistence of mandated collaboration: A policy feedback perspective of the United States' model to address homelessness*. Manuscript under revise and re-submit with American Review of Public Administration.

Hafer, J. A. & Ran, B. (2016). *Rethinking power imbalances in collaborative governance networks*. Manuscript submitted for publication.

Qi, H. & Ran, B. (2016). *The entangled twins: Trust and power in collaborative governance*. Manuscript in preparation.

Ran, B. & Qi, H. (2016). *Contingencies of power sharing in collaborative governance*. Manuscript submitted for publication.

Ran, B. & Weller, S. (2017). *Hybrid organizations: A tripartite pattern of inquiry*. Manuscript in preparation.

Ran, B. & Weller, S. (2017). *Social entrepreneurship: The complexity of paradoxes*. Manuscript in preparation.

Yoo, E. & Vasavada, T. (2017). *Building trust in collaborative governance*. Manuscript in preparation.

Yoo, E. & Braderman J. S. (2017) *Chapter 11. Lessons Learned and Best Practices* in Gibbs, J. C. (ed.). *The U.S. Foreign Policing Advising: The case of Vietnam*. Manuscript in preparation.

CONFERENCE PRESENTATIONS

Azim, S. F. (2017, April). *The future of Medicaid and its expansion: Financial sustainability of the program*. Paper presented at Penn State Harrisburg Annual Student Symposium, Middletown, PA.

Azim, S. F. (2017, April). *The future of Medicaid and its expansion: Financial sustainability of the program*. Poster presented at Penn State Harrisburg Annual Student Symposium, Middletown, PA.

Azim, S. F. (2016, November). *Collaborative governance networks: public managers' emerging role as leaders in joining the nodes*. Paper presented at Northeast Conference on Public Administration (NECoPA), Harrisburg, PA.

Hafer, J. A. (2016, June). *Understanding the emergence and persistence of mandated collaboration: A Policy feedback perspective of the U.S. model to address homelessness*. Paper presented at the Midwest Public Administration Conference, Columbus, OH.

Hafer, J. A. & Ran, B. (2017, March). *Implications of Behavioral Public Administration for Collaborative Governance Networks*. Presented at American Society of Public Administration (ASPA) Conference, Atlanta, Georgia.

McGuigan, G. S. & Morcol, G. (March 27, 2017). *The Scholarly Journal Environment of Public Administration: Using Social Network Analysis to Measure Academic Research*. Presented at the American Society for Public Administration's Conference, Atlanta, Georgia.

Karagoz, T. & Morcol, G. (2017, March). *Accountability in the Business Improvement District State Enabling Laws*. Presented at American Society of Public Administration (ASPA) Conference, Atlanta, Georgia.

Karagoz, T. & Morcol, G. (2016, November). *An Investigation of E-government Development among Municipalities of Harrisburg-Carlisle-Lebanon, PA Combined Statistical Area: A Network Perspective*. Presented at Northeast Conferences on Public Administration (NECoPA), Harrisburg, PA.

Qi, H. & Ran, B. (2017, March). *Contingencies of power sharing in collaborative governance*. Presented at American Society of Public Administration (ASPA) Conference, Atlanta, Georgia.

Qi, H. (2016, November). *Collaborative Governance in Public Administration: Exploring Underpinning Concepts and Theories*. Presented at Northeast Conferences on Public Administration (NECoPA), Harrisburg, PA.

Qi, H. (2016, June). *"Big questions" in public administration in the era of collaborative governance*. Presented at Midwest Public Affairs Conference (MPAC), Columbus, Ohio.

Qi, H. & Ran, B. (2016, June). *Contingencies of power sharing in collaborative governance*. Presented at the 8th Sino-US International Conference for Public Administration, Beijing, China.

Seth, R. (2017, April). *Impact on intermodal in the Northeast Post Panamx*. Poster presented at the Penn State Graduate Exhibition, State College, PA.

Yoo, E. (2017, April). *Building trust in collaborative governance: Based on 'Citizen-participatory budgeting system in Seoul.'* Presented at Penn State Harrisburg Annual Student Symposium, Middletown, PA.

Yoo, E. & Vasavada, T. (2017, March). *Building trust in collaborative governance: The review of literature*. Presented at American Society of Public Administration (ASPA) Conference, Atlanta, Georgia.

Yoo, E. & Vasavada, T. (2016, November). *Trust in collaborative governance: Literature review*. Presented at Northeast Conferences on Public Administration (NECoPA), Harrisburg, PA.

Yoo, E. (2016, April). *Performance-based management in collaborative governance*. Presented Penn State Harrisburg Annual Student Symposium, Middletown, PA.

TEACHING

Hafer, J. A. (2017, Spring). Instructor, Political Science 001: National American Government. Penn State University at Harrisburg.

Hafer, J. A. (2016, Fall). Guest lecturer, PADM 510: Organizational Behavior - "Motivation". Penn State at Harrisburg.

Weller, S. (2016, Fall). Guest lecturer, PADM 510: Organizational Behavior - "Conflict and Negotiation". Penn State at Harrisburg.

Weller, S. (2016, Spring). Instructor, PLSC 439: The Politics of Terrorism. Penn State at Harrisburg.

OTHER ACADEMIC ACTIVITIES

Azim, S. F. Moderator. "Healthy Choices: Collaboration in Health Administration" and "The Value in Building Networks". 2016 Northeast Conference on Public Administration (November, 2016).

Azim, S. F. Volunteer. 2016 Northeast Conferences on Public Administration (November, 2016).

Hafer, J. A. (2016-2017) In partnership with Dr. Bing Ran received a one-year grant from the Center for Rural Pennsylvania to conduct an Economic Evaluation of the Pennsylvania State Forest System

Hafer, J. A. Planning and Organizing Committee Member. 2016 Northeast Conference on Public Administration.

Hafer, J. A. Moderator. "Fostering Cooperation in the Criminal Justice System". 2016 Northeast Conference on Public Administration (November, 2016).

Hafer, J. A. Academic Reviewer. 2017 Academy of Management Conference, Organization and Management Theory Division; Public and Nonprofit Division.

Hafer, J. A. Academic Reviewer. 2017 Central Pennsylvania Chapter of ASPA Student Paper Award Program.

Karagoz, T. Moderator. "Criminal Justice in a Global World". 2016 Northeast Conference on Public Administration (November, 2016).

Karagoz, T. Volunteer. 2016 Northeast Conferences on Public Administration (November, 2016).

Qi, H. Planning and Organizing Committee Member. 2016 Northeast Conference on Public Administration.

Qi, H. Academic Reviewer. The 77th Annual Meeting of the Academy of Management.

Qi, H. Academic Reviewer. Sage Open.

Qi, H. Moderator. "Working Together with Stakeholders" and "Looking at Organizations through a Collaborative Lens". 2016 Northeast Conference on Public Administration (November, 2016).

Seth, R. Moderator. "Collaborative Responses to a Changing World". 2016 Northeast Conference on Public Administration (November, 2016).

Seth, R. Volunteer. 2016 Northeast Conferences on Public Administration (November, 2016).

Smith, M. Planning and Organizing Committee Member. 2016 Northeast Conferences on Public Administration.

Weller, S. Academic Reviewer. 2017 Administrative Sciences Association of Canada Conference, Organization Theory Division & Social Responsibility Division.

Weller, S. Academic Reviewer. 2017 Academy of Management Conference, Entrepreneurship Division.

Weller, S. Planning and Organizing Committee Member. 2016 Northeast Conferences on Public Administration.

Weller, S. Moderator. "Collaborating for a Healthy Public". 2016 Northeast Conference on Public Administration (November, 2016).

Yoo, E. Moderator. "Practices in Government Collaboration". 2016 Northeast Conference on Public Administration (November, 2016).

Yoo, E. Volunteer. 2016 Northeast Conferences on Public Administration (November, 2016).

CURRENT PHD STUDENT NEWS

SHAHINSHAH FAISAL AZIM has passed the candidacy exam in spring 2017. He will complete his coursework after an independent study course with Dr. Odd Stalebrink over the summer of 2017.

JOSEPH HAFER passed the candidacy exam in spring 2016 and passed the comprehensive exam on April 27, 2017. He has begun preliminary work on his dissertation.

TURGAY KARAGOZ passed the candidacy exam in spring 2016 and passed the comprehensive exam on April 19, 2017. He will start his dissertation next semester.

GLENN MCGUIGAN has passed his comprehensive exam in spring 2016. He is doing a six month sabbatical from March 1 to August 31, working full time on his dissertation research. He will participate the summer workshop on social network analysis this summer, which is offered by the LINKS Center workshop on social network analysis and UCI Net at the University of Kentucky's Gatton School of Business.

MICHAEL SMITH is planning on taking his comprehensive exam over the summer, with approval, and will start his dissertation work in fall 2017. Michael is currently serving as the Executive Deputy Secretary of the Pennsylvania Department of Agriculture. In this role, Michael manages the day-to-day operations of the department, including its more-than \$300 million annual budget and its approximately 560 employees. He also serves as a principal advisor to the Secretary on matters of policy, communications, budgeting and legislative affairs.

RAVIJ SETH took the candidacy exam in spring 2017 and is awaiting the result. He will be completed with his coursework if successful in passing the exam.

HUITING Qi passed the candidacy exam in fall 2015 and passed the comprehensive exam on April 27, 2017. She will start her dissertation next semester.

EUNSIL YOO passed the candidacy exam in spring 2016 and passed the comprehensive exam on April 20, 2017. She will start her dissertation next semester.

DISSERTATION DEFENSE

SEHEE HAN, PhD, (May 3, 2016) successfully defended his dissertation entitled "Impacts of Business Improvement Districts on Crime Outcomes in the City of Philadelphia: Dynamic Panel Data Analyses."

The dissertation committee members are

Dr. Göktuğ Morçöl, Professor of Public Administration
Dr. Steven Peterson, Professor of Politics and Public Affairs
Dr. Jonathan Lee, Assistant Professor of Criminal Justice
Dr. Nihal Bayraktar, Associate Professor of Economics



SOHEE KIM, PhD, (May 6, 2016) successfully defended her dissertation entitled "Policy Issue Networks in the State Children's Health Insurance Program (SCHIP) in Illinois: A Longitudinal Case Study."

The dissertation committee members are

Dr. Göktuğ Morçöl, Professor of Public Administration
Dr. Bing Ran, Associate Professor of Public Administration
Dr. Triparna Vasavada, Associate Professor of Public Administration
Dr. Rhoda Joseph, Associate Professor of Information Systems



LAURA KURTZ, PhD, (October 11, 2016) successfully defended her dissertation entitled "Responses to Local Governmental Fiscal Distress: An Analysis of Municipal Utilization of Bankruptcy, Asset Monetization and Debt Financing".

The dissertation committee members are

Dr. Beverly A. Cigler, Distinguished Professor of Public Policy and Administration, Emerita
Dr. Bing Ran, Associate Professor of Public Administration
Dr. Elizabeth Jane Beckett-Camarata, Senior Lecturer in Public Administration
Dr. Patrick J. Cusatis, Associate Professor of Finance



THE 7TH ANNUAL NORTHEAST CONFERENCE ON PUBLIC ADMINISTRATION (NECoPA)

PADSO members played a pivotal role in the planning and implementation of the 7th annual Northeast Conference on Public Administration (NECoPA) on November 11th through the 13th in downtown Harrisburg. Members were involved with organizing proposal submissions and facilitating their review; managing the NECoPA website and advertising the conference; organizing day-of-conference volunteers; and many other conference activities. The conference would not have been a success without the hard work of the President of the Central Pennsylvania Chapter of ASPA, Nolan Ritchie, and the support of Patria de Lancer Julnes, Director of the School of Public Affairs at Penn State Harrisburg. The conference was also supported by numerous volunteers that came from both the Chapter and the School of Public Affairs. PADSO faculty leadership, Bing Ran, served as the Conference Chair.

NECoPA is the annual regional conference of the American Society for Public Administration (ASPA) and is intended to provide educational opportunities for scholars (faculty and students), practitioners (administrators and policymakers), and others interested in public service in a collaborative environment by educating the general public and members of the organization on current issues, research, and practice in public and nonprofit organizations.

This year's conference was attended by over 200 academic scholars and public administration professionals that came from across the east coast, and also included international scholars coming from as far as Saudi Arabia and South Korea. Over 130 presentations were held that focused on research and practice on related to inter- and intra-sector collaboration across many domains in public service, such as Emergency Management, Transportation, and Healthcare. The attendance and number of presentations made this year's conference one of the largest in the NECoPA's history and set a high bar for future NECoPAs. Keynote speakers at the conference included Gene Barr, the President and CEO of the Pennsylvania Chamber of Business and Industry, and Sharon Minnich, Secretary of the Office of Administration for the Commonwealth of Pennsylvania. **(Joseph Hafer)**



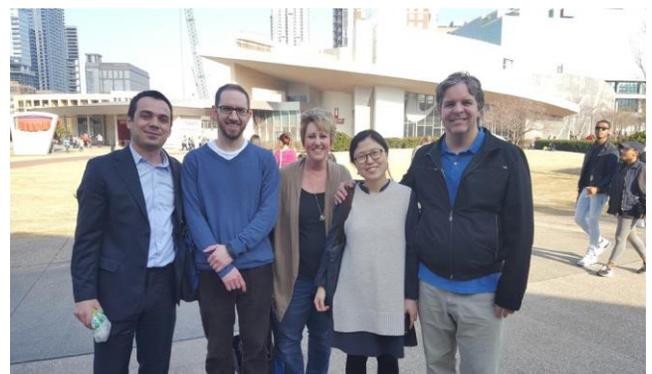
The 78th ANNUAL CONFERENCE OF AMERICAN SOCIETY FOR PUBLIC ADMINISTRATION (ASPA)

The 2017 annual ASPA conference was held in Atlanta for five days from March 17 to 21. The ASPA conference is one of the biggest conferences in the field of public administration. Its mission is to advance excellence in public service. This year's conference theme was *Saluting the Public Service: A Bold and Noble Profession* and this year's conference shared the venue and connection with the Conference of Minority Public Administrators (COMPA). The conference was composed of plenaries, 170-plus concurrent sessions, presidential panels, diverse ASPA section workshops and special symposia. The conference covered diverse topics such as emergency management, human resources, networks, ethics, and comparative studies across the counties.

Five doctoral students and three MPA students participated in this conference. Dr. Ran organized a panel section, *Collaborative Governance Networks: Power, Trust and Micro-Level Processes* with other peers belonging to different institutions. Joseph, Huiting, and Eunsil presented their research in this section. In addition, in two different panel sessions Turgay and Glenn presented their research related to accountability in collaborative governance networks and the application of collaborative governance networks using Social Network. These presentation experiences provided valuable opportunities for doctoral students to develop their research by sharing their ideas with scholars and practitioners and receiving feedback. The faculty in public administration and several Public Administration PhD Program alumni participated in this conference as presenters or co-authors.

PADSO members learned the current trends of research in public administration and diverse research methods by attending other panel sessions and workshops. The conference also provided a welcome reception in the Carter Presidential Center Library and diverse university and group receptions, which were useful for participants to socialize with peers. Lastly, PADSO members and faculty celebrated Dr. Julnes' awards, the Donald C. Stone Award from the ASPA and the Julia J. Henderson International Service Award from the Section on Women in Public Administration (SWPA). PADSO members felt proud of her awards as the director of our school.

The Student Activity Fee (SAF) fund and the School of Public Affairs were generous in providing financial support to attend the conference for PADSO members and MPA students. This support is vital for doctoral students to widen their academic activities and extend peer networks in the field of public administration. **(Eunsil Yoo)**



PADSO FACULTY SYMPOSIUM

Dr. Vasavada, associate professor of public administration, presented her research titled “Democratic Governance and the Role of Nonprofit Organization in India” at October 31st, 2016. The study focused on the role of a nonprofit organization (Citizen’s for Accountable Governance, CAG) and its collaboration with a political party (the Bhartiya Janta Party, BJP) for the campaign in the national democratic election of 2014 by using the lens of complexity theory. The finding informed how an organization could use the technology to increase the interest of the youth in the process of democratic elections and the issue of multiple organizations navigating the complex of the political, structural, social and economic environment.

Dr. Tantardini, assistant professor of public administration, is scheduled to present his research that relates the concepts of performance, motivation, and social capital at the end of the spring 2017 semester.

THE 32ND GRADUATE EXHIBITION (RAVIJ’S POSTSCRIPT)

The Graduate Exhibition was held in State College during March 24-26, 2017. This event was established in 1986 to celebrate research and creative scholarship at Penn State. **Ravij Seth** participated in this exhibition.

I presented a poster on 26th March. The poster was based on an independent study that I had taken during last summer with Dr. R. R. Young, Professor of Supply Chain Management (SBA). The study is on the impact on the intermodal traffic on the Eastern Coast of the U.S. after the widening of the Panama Canal. The poster presentation event has been quite enriching for me. It gave me an insight of the various research in the other fields and an opportunity to learn skills to explain my research to the ordinary person. Some of the questions that visitors asked about my studies had been quite thought-provoking. These questions will help me to further deepen my research. **(Ravij Seth)**

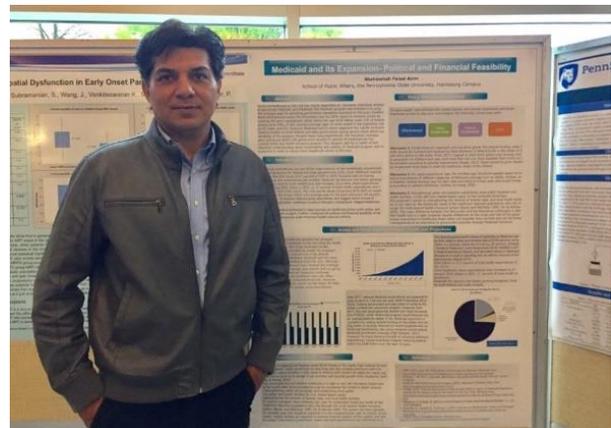


Ravji (left end) with an assistant dean for graduate studies (Dr. Idowu) and graduate students

The 12th ANNUAL STUDENT SYMPOSIUM: RESEARCH WEEK 2017

The Office of Research and Outreach, the Office of Graduate Studies, and the Honors Program convened the PSH Annual Student Symposium during April 19-20, 2017. This event aims at initiating interdisciplinary research and highlighting the faculty and students’ creative accomplishments. It includes oral research presentations and an exhibition of poster presentations. **Eunsil Yoo** and **Shahinshah Faisal Azim** participated in the symposium by presenting their research.

Shahinshah (picture right) exhibited his research poster titled “The Future of Medicaid and its Expansion, and Financial Feasibility of the Program” and presented the research at a student presentation session.



PADSO EXECUTIVE LEADERSHIP

Joseph Hafer, President
Turgay Karagoz, Vice President

Shahinshah Faisal Azim, Secretary
Eunsil Yoo, Treasurer

Dr. Bing Ran, Advisor